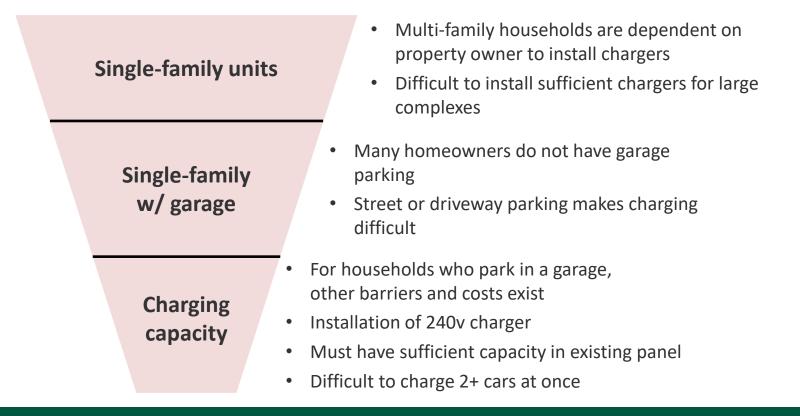
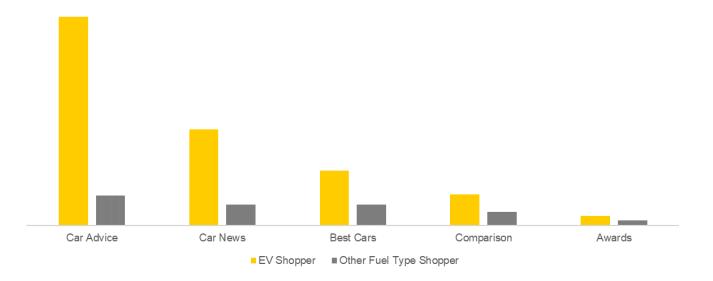
Cost & Convenience Barriers to EV adoption





EV Shoppers Do Serious Research

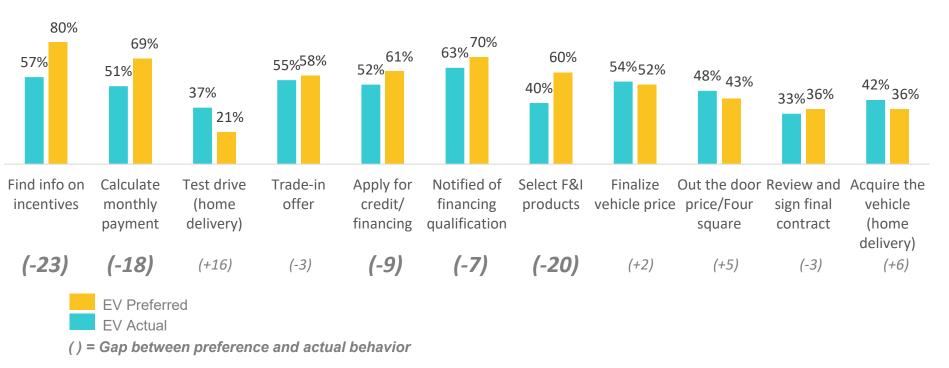
KBB Shoppers: Editorial



Source: Kelley Blue Book.



F&I More Critical Yet More Complex



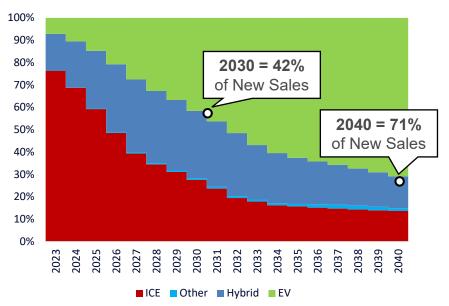
Source: 2023 Digitization of End-to-End Retail Study and 2023 Cox Automotive Car Buyer Journey Study.



Used Market Follows Car Parc

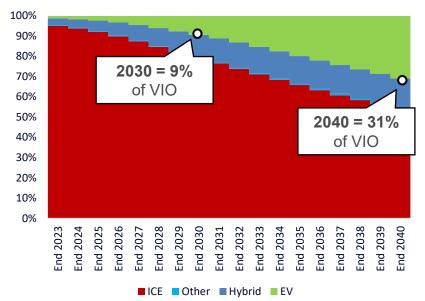
NEW CAR SALES

Light-Duty Sales by Powertrain



VEHICLES IN OPERATION

Light-Duty VIO by Powertrain



Source: Cox Automotive Forecast

